

sportscotland

widening opportunities ● developing potential ● achieving excellence

annual review 1999/2000



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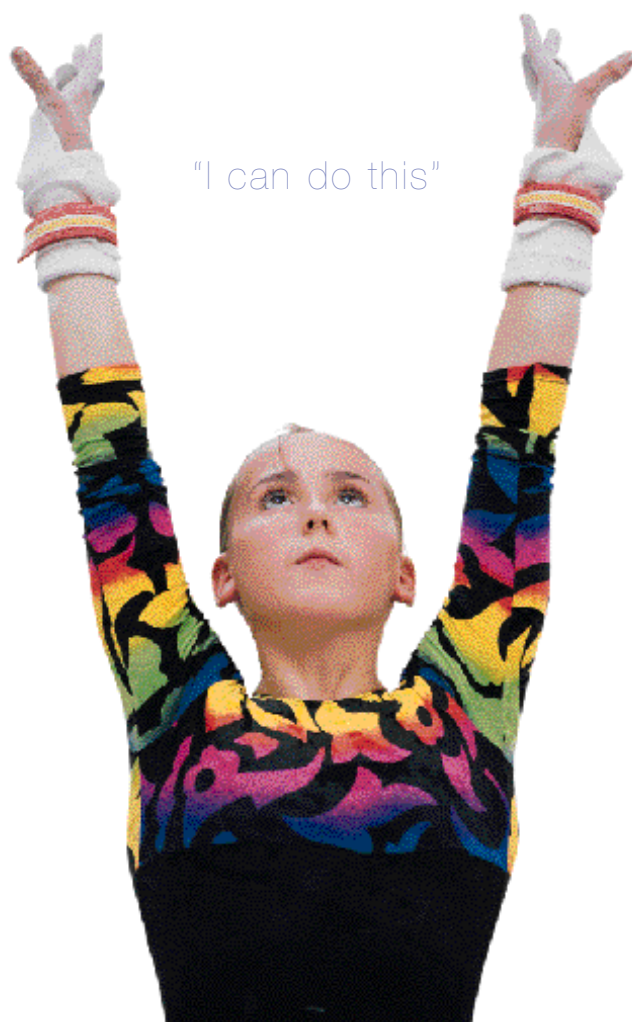
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sportscotland



is widening opportunities so that everyone and anyone can take part in sport; we are developing potential in individuals whatever their age or ability; and we are supporting our best athletes to ensure Scottish sport is consistently achieving excellence.

Turning Visions into Reality



Alastair Dempster
Chairman
sportscotland

We have made tremendous progress during the past year, with our work in youth sport particularly satisfying. This is a key priority for **sportscotland** and we have introduced a range of programmes to combat the lack of physical activity in Scottish children. As well as keeping children healthy, sport is also crucial in areas such as social development and academic achievement, and so our goal is to ensure that Scotland's children have access to unparalleled sporting opportunities.

I am also very encouraged by the way *Sport 21* has gained universal acceptance from the Government down to the grass roots. I am very grateful to the *Sport 21* review groups, led by Rhona Brankin, former Deputy Minister for Culture and Sport, for the work they have done, the results of which can now be accessed in full from our website.

I am well aware, however, that much still remains to be done. In particular, we must continue the fight to eliminate all forms of social exclusion and inequality in sport. We also need to address, as a matter of urgency, the ever increasing strain on local authority spending and the impact it has on sports provision.

I would like to take this opportunity to pay tribute to Allan Alstead who retired as our Chief Executive in June of this year. Allan's dedication and commitment will be sorely missed. Ian Robson joined as our new Chief Executive in July and I am confident he will build on the strong foundations that Allan developed.

These are exciting times for sport in Scotland. Much has been achieved - much remains to be done.

However, we will only realise sport's true potential if it is done in partnership, and I would like to acknowledge the significant contribution all our partners have made in the past year.

Finally, I must pay tribute to the staff at **sportscotland**. We are operating in an ever-changing environment and I have been delighted by the way our staff have responded to new challenges as they continue to turn the visions of *Sport 21* into reality.



Ian Robson
Chief Executive
sportscotland

A New Era

Sport in Scotland is at the dawn of a new era. *Sport 21*, Lottery funding, the Scottish Institute of Sport, our new range of youth sport programmes and increasing political support are all combining to put Scottish sport in its strongest position for decades. Our job at **sportscotland** is to harness this opportunity and drive it forward with passion and commitment. By working with our partners - you - and by always remembering who is important - the participant - we can make Scotland's sporting infrastructure the envy of the rest of the world.

At sportscotland we have set out seven headline objectives that we believe are critical to achieving this:

Widening Opportunities

Increase participation in sport, particularly by those currently excluded.

Developing Potential

Create opportunities for more people to adopt sport as part of an active lifestyle and allow them to develop and achieve their own potential.

Achieving Excellence

Gain more medals and more success for Scots in key sports and events.

Children and Young People

Develop a culture of lifelong participation in sport by increasing the frequency, quality and range of experience for children and young people in Scotland.

Infrastructure for Scottish Sport

Create integrated structures and systems that enable the effective development and delivery of sport.

Communicating the Value of Sport

Increase recognition of sport as a relevant and positive force in the lives of every person in Scotland.

Ensure **sportscotland** is recognised as the organisation responsible for leading and co-ordinating national programmes and policies.

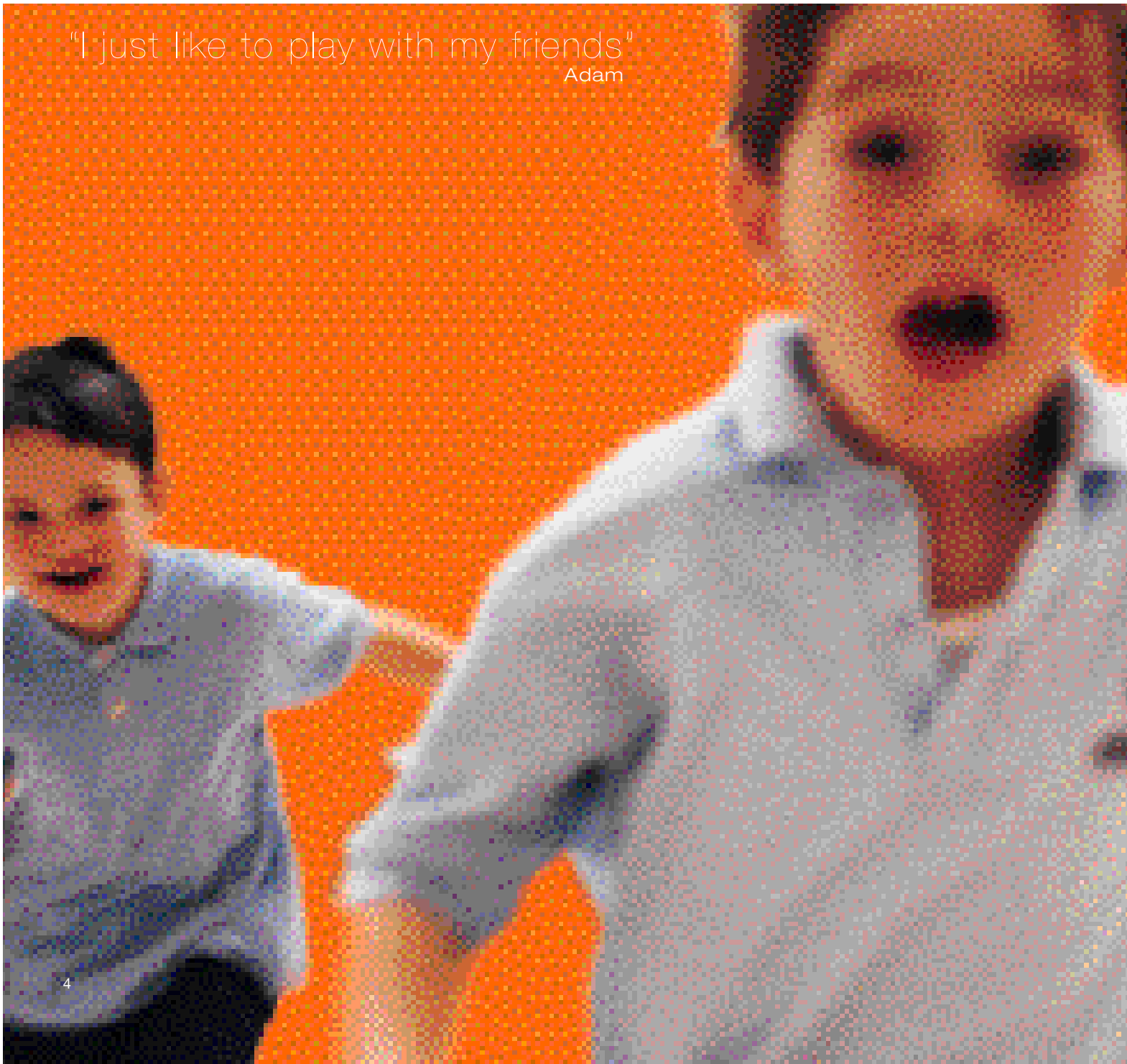
Providing Corporate Support Services

Deliver an organisation which is dynamic, accountable and performance driven.

By working towards these seven goals we are creating a nation where more people are more active, more often. In order to make this vision a reality we need your help and support. Together, we can make the twenty first century a golden era for Scottish sport.

widening opportunities

"I just like to play with my friends"
Adam





sportscotland is widening the opportunities for everyone and anyone to play sport. We are working with schools, local authorities, governing bodies and clubs to provide a huge range of quality sporting options for

every Scot. We are supporting the development of coaches, teachers and leaders. We are investing in an ever growing number of excellent sports facilities.

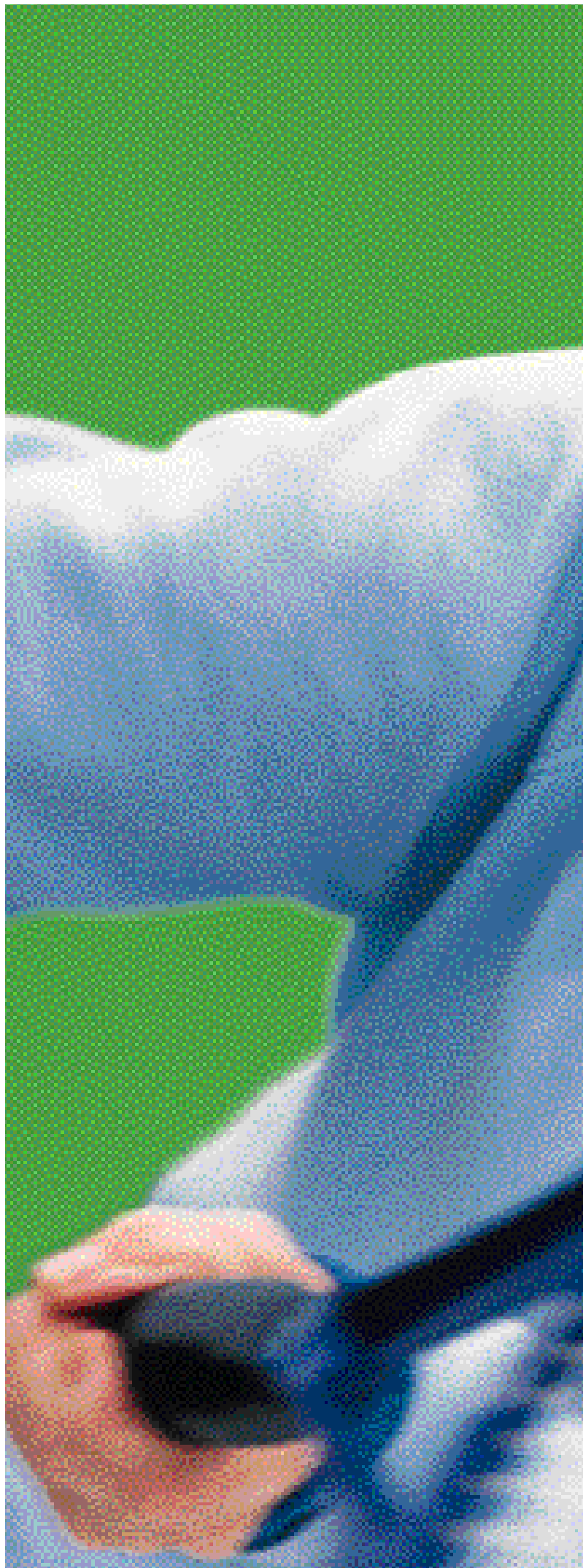
We are tackling issues of inequality wherever we find them.





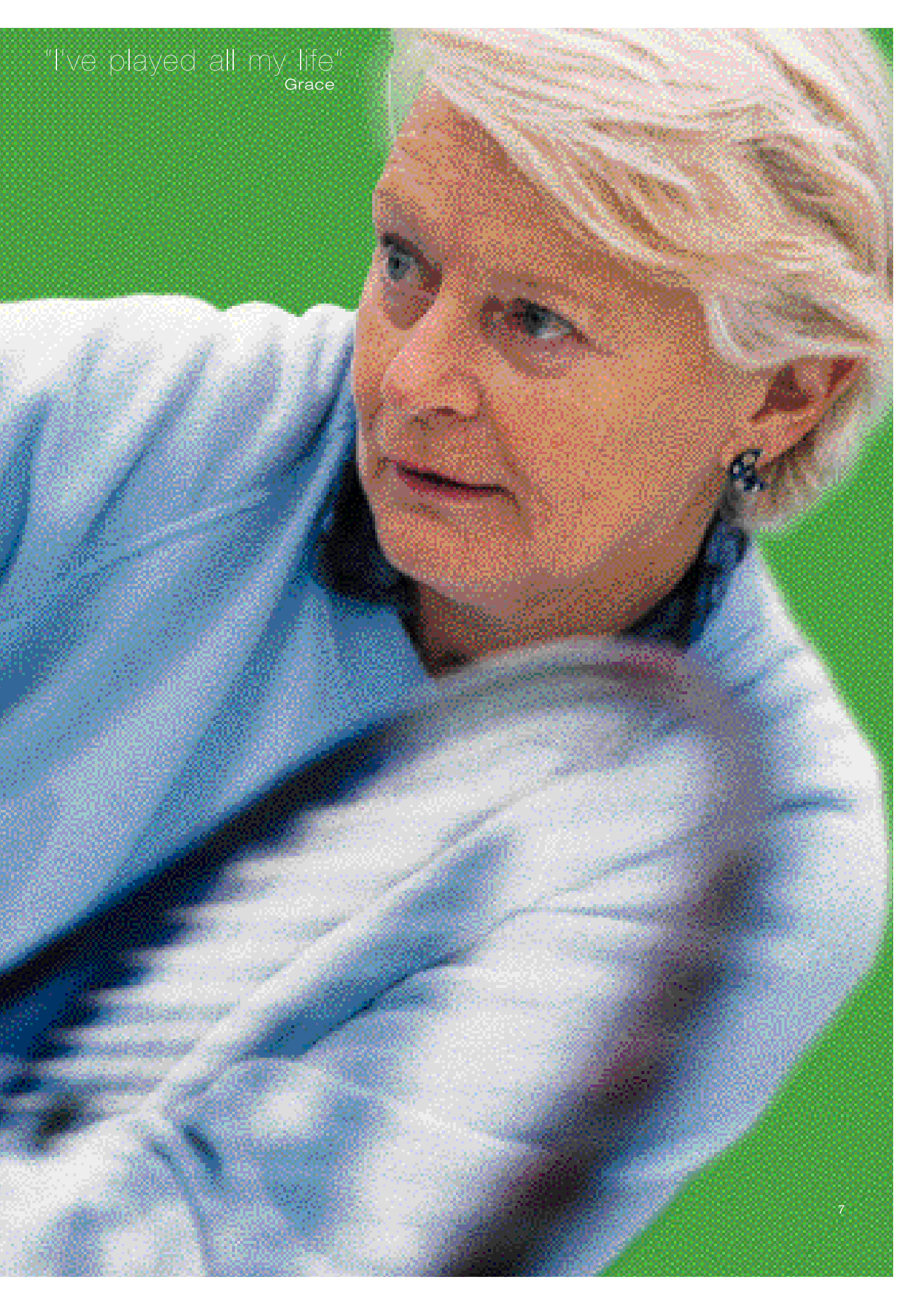
- £2,732,400 was invested to help 213 schools employ a school sport co-ordinator.
- A national development officer has been appointed to drive forward the TOPs programmes, a joint initiative for primary schools, in partnership with the Youth Sport Trust.

- Over 6,000 youngsters took part in the 40 coaching and sports specific events that made up the BP Tourfest programme.
- £5.6 million has now been invested in grass roots sport by Sportsmatch in partnership with the commercial sector. The pound for pound sponsorship incentive scheme this year made 107 awards valued at over £280,000.
- £90,000 has been invested in coach education over the past three years by the London Stock Exchange and Sportsmatch.
- Three thousand coaches attended the 200 National Coaching Foundation workshops held throughout the country.
- Forty-six good practice and child protection workshops were held.
- Three coaching resource centres were opened, bringing the total in Scotland to 28.
- One hundred and seven of Scotland's special schools received equipment bags, resource cards and teacher training as part of the SportSability Scotland programme.
- Three new local disability sport groups were formed to ensure local development flourishes.
- A new governing body, Amateur Boxing Scotland, was formed to unify the sport in this country.
- Over 200 governing body staff took part in sportscotland organised seminars and training days.
- £8,301,286 was committed in 51 sportscotland Lottery Fund awards for the construction and upgrading of facilities throughout Scotland.
- £30,000 was invested by Royal Mail through the Ready Willing and Able programme to provide 62 local and sport specific opportunities for people with a disability. The programme also supported four national events which attracted over 400 athletes.



"I've played all my life"

Grace



developing potential



sportscotland is helping everyone in Scotland develop their own sporting potential.

We are supporting and encouraging talented youngsters. We are creating clear pathways for young people to continue in sport after they leave school. We are recruiting and supporting coaches so they can pass on their knowledge and experience. We are helping clubs and groups provide better facilities and opportunities. We are providing access to world class training and facilities at our three national centres.



"the challenge of always learning
something new is what excites me"

John

"I love the freedom I feel on the court"

Sam





- £220,000 has been used to pilot a talent identification and development programme with three local authorities.
- Twenty-six groups of promising young athletes have been supported by £812,480 from the **sportscotland** Lottery Fund Junior Groups programme.

- Two new local authority coaching development officers were appointed, bringing the total throughout Scotland to eight.
- Twenty six local authorities have now been helped to produce sport development plans.
- Four more local authorities developed local coaching strategies.
- Two local authorities were helped to implement coach mentoring programmes.
- Four more tutors were recruited for the National Coaching Foundation tutor team in Scotland.
- 400 coaches were given coach scholarship opportunities to help with their continuing development.
- COACHBASE - a coach database designed to help governing bodies and local authorities - was introduced.
- Eight Scottish governing bodies were helped with their needs analysis programme for performance coaches.
- Over 59,000 training days were delivered between the three national centres, an increase of 12% on the previous year. Cumbrae received the Charter Mark award in recognition of its high levels of customer service.
- Twenty coaches from five different sports were helped with individual development programmes through funding from **sportscotland's** Lottery Fund.
- A new sport specific performance coach development programme was successfully piloted and will be developed for further sports in 2000/01.



achieving excellence

"knowing you are one of the best
is an incredible feeling"

Mark





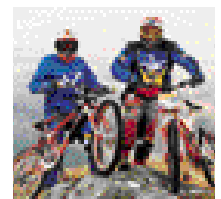
sportscotland is helping Scotland achieve sporting excellence. We are supporting and funding the Scottish Institute of Sport. We are bringing the best coaches in the world to Scotland so we can learn from their experience. We are funding the training and competition of top athletes. We are bringing world class sporting events to Scotland. We are helping sports develop clear performance plans.



“my Olympic success drives
me more than ever”
Gillian



- £929,569 is being used to support a further five national coaches in cricket, hockey, golf, triathlon and volleyball.
- £2,658,653 helped support 525 of Scotland's top athletes as they trained and competed.
- Twenty-three new Scottish world champions (individuals and teams) were crowned during the year.
- Six major sports events were held in Scotland thanks to support from the **sportscotland** Lottery Fund.
- £10,900,922 was committed to the Scottish Institute of Sport over a period of four years to enable it to provide Scotland's top athletes with the best possible services.
- Two new Institute coaches were appointed bringing the total to seven.
- £760,000 is being used to support the work of the area institutes in Central, Grampian, West of Scotland and Highland.
- £2,750,000 is being invested in a national swimming facility in Stirling.
- Forty-one governing bodies were supported with their performance plans through grants totalling £708,346.
- Over 300 coaches learned from some of the world's foremost coaching experts at the COACH '99 conference.
- Seven high performance workshops helped coaches and athletes gain insights into topics such as drugs in sport, explosive strength and performance planning.
- Scotland hosted the British Olympic Association Coaches Conference, the first time the event has been held outside of England.
- Glenmore Lodge was officially accredited by the British Olympic Association as the National Olympic Training Centre for Biathlon, the first centre in Scotland to receive this level of endorsement.



Group income and expenditure account for the year ended 31 March 2000

INCOME	2000 (£)	2000 (£)	1999 (£)
Grant-in-aid		10,011,056	10,004,437
National Lottery Fund		1,232,298	86,394
Hampden Package (funding from Scottish Executive)	2,750,000		
Hampden Package (disbursement on behalf of Scottish Executive)	(2,750,000)	-	-
Income from Activities		1,852,585	1,754,899
Other operating income		924,429	685,245
		14,020,368	12,530,975
<hr/>			
EXPENDITURE			
Sports development and capital grants		5,527,854	5,105,315
Staff costs		3,756,374	3,288,284
Other operating charges		5,041,355	4,665,178
		14,325,583	13,058,777
		(305,215)	(527,802)
Operating deficit			
Interest (incl Hampden Package)	105,317		
Return of interest to Scottish Executive for Hampden Package	42,936	62,381	62,232
Interest payable on finance lease		(6,454)	(7,901)
Loss on revaluation of assets		(735,637)	-
Notional costs		660,892	616,715
Transfer from deferred grant		206,560	135,917
(Deficit)/surplus before taxation		(117,473)	280,161
Corporation tax		-	320
Surplus/(deficit) for the year transferred to general fund		(117,473)	280,481

The accounts on this page are a summary of the sportscotland Group Accounts. The summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the sportscotland Group. A copy of the audited accounts which contain the detailed information required by law and under best practice guidelines can be obtained from the Director of Finance, Caledonia House, Edinburgh EH12 9DQ for £6.

The sportscotland Group Accounts were approved by Council and signed on its behalf on 26 July 2000. sportscotland's Auditor, The Comptroller and Auditor General, has given an unqualified audit report on these accounts.

sportsScotland

Balance sheets at 31 March 2000

	GROUP		sportsScotland	
	2000 (£)	1999 (£)	2000 (£)	1999 (£)
FIXED ASSETS				
Tangible assets	11,691,108	11,485,414	6,750,473	6,196,571
CURRENT ASSETS				
Stocks	63,745	67,613	35,049	50,876
Debtors	631,635	511,903	408,816	424,104
Bank and cash-in-hand	3,091,185	88,129	2,542,882	32,294
	3,786,565	667,645	2,986,747	507,274
CREDITORS				
Amounts falling due within one year	4,128,347	1,368,645	3,395,415	1,088,044
Net current liabilities	(341,782)	(701,000)	(408,668)	(580,770)
TOTAL ASSETS LESS CURRENT LIABILITIES				
	11,349,326	10,784,414	6,341,805	5,615,801
CREDITORS				
Amounts falling due after one year	31,520	62,121	-	5,765
Provisions for liabilities and charges	1,155	1,155	1,155	1,155
	11,316,651	10,721,138	6,340,650	5,608,881
FINANCED BY				
Deferred grant	1,100,108	1,131,374	963,028	1,058,594
Revaluation reserves	3,455,135	2,710,883	3,787,163	3,042,911
General fund	6,761,408	6,878,881	1,590,459	1,507,376
	11,316,651	10,721,138	6,340,650	5,608,881

The accounts on this page are a summary of the sportsScotland Group Accounts. The summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the sportsScotland Group. A copy of the audited accounts which contain the detailed information required by law and under best practice guidelines can be obtained from the Director of Finance, Caledonia House, Edinburgh EH12 9DQ for £6.

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THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

Profit and loss account for the year ended 31 March 2000

REVENUE	2000 (£)	1999 (£)
Donations from sportscotland	1,215,039	1,156,850
Income from activities	1,852,585	1,756,459
Other operating income	108,659	80,023
	3,176,283	2,993,332
OPERATING EXPENSES		
Staff costs	1,034,307	995,930
Other operating costs	1,859,392	1,790,820
Depreciation	281,511	258,352
	3,175,210	3,045,102
OPERATING PROFIT/(LOSS)	1,073	(51,770)
Interest receivable	1,365	2,357
Interest payable on finance leases	(6,454)	(7,901)
LOSS ON ORDINARY ACTIVITIES FOR THE FINANCIAL YEAR	(4,016)	(57,314)
Transfer from capital reserve	146,815	146,362
Retained profit from the financial year	142,799	89,048

The accounts on this page are a summary of the Scottish Sports Council Trust Company's accounts. The summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the Scottish Sports Council Trust Company. A copy of the audited accounts which contain the detailed information required by law and under best practice guidelines can be obtained from the Director of Finance, Caledonia House, Edinburgh EH12 9DQ for £6.

The Scottish Sports Council Trust Company accounts were approved by The Trust Board and signed on its behalf on 26 July 2000. The Scottish Sports Council Trust Company Auditors, PricewaterhouseCoopers, have given an unqualified audit report on these accounts.

THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

Balance sheet at 31 March 2000

	2000 (£)	1999 (£)
FIXED ASSETS	4,795,394	5,136,912
CURRENT ASSETS		
Stocks	28,696	16,737
Debtors	299,526	253,843
Cash at bank and in hand	78,094	55,835
	406,316	326,415
CREDITORS		
Amounts falling due within one year	307,500	262,782
NET CURRENT ASSETS	98,816	63,633
TOTAL ASSETS LESS CURRENT LIABILITIES	4,894,210	5,200,545
CREDITORS		
Amounts falling due after more than one year	31,520	56,356
Deferred grants	97,687	72,780
NET ASSETS	4,765,003	5,071,409
RESERVES		
Capital Reserve	3,770,515	4,219,720
Profit and loss account	994,488	851,689
	4,765,003	5,071,409

The accounts on this page are a summary of the Scottish Sports Council Trust Company's accounts. The summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the Scottish Sports Council Trust Company. A copy of the audited accounts which contain the detailed information required by law and under best practice guidelines can be obtained from the Director of Finance, Caledonia House, Edinburgh EH12 9DQ for £6.

The Scottish Sports Council Trust Company accounts were approved by The Trust Board and signed on its behalf on 26 July 2000. The Scottish Sports Council Trust Company Auditors, PricewaterhouseCoopers, have given an unqualified audit report on these accounts.

sportscotland NATIONAL LOTTERY FUND

Income and expenditure account for the year ended 31 March 2000

INCOME		2000 (£)	2000 (£)	1999 (£)	1999 (£)
National Lottery Fund proceeds			23,821,276		27,027,651
sportscotland			100,485		90,811
Interest receivable			171,021		269,861
Other operating income			-		1,418
			24,092,782		27,389,741
<hr/>					
EXPENDITURE					
Grants paid and committed during the year			6,082,084		2,806,295
Net grant commitments			24,774,556		30,985,141
Staff costs:	direct	883,213		902,327	
	recharges	146,276		86,393	
			1,029,489		988,720
Depreciation			115,761		123,960
Other operating charges	direct	802,974		725,635	
	recharges	-		-	
			802,974		725,635
			32,804,864		35,629,751
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Operating (deficit)/surplus before tax			(8,712,082)		(8,240,010)
Notional costs			(38,356)		(97,694)
Corporation tax			51,161		56,514
(Decrease)/increase in fund			(8,724,887)		(8,198,830)

The accounts on this page are a summary of the sportscotland National Lottery Fund's accounts. The accounts, prepared and presented pursuant to the National Lottery etc Act 1993, section 35, were laid before Parliament on 20 July 2000 (HC 823 of Session 1999-2000).

The sportscotland National Lottery Fund accounts were approved by Council and signed on its behalf on 28 June 2000. The sportscotland National Lottery Fund Auditor, The Comptroller and Auditor General, has given an unqualified audit report on the statutory accounts. The foregoing summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the sportscotland Lottery distribution activities. A copy of the statutory accounts, which contain the detailed information required by law, can be obtained from Her Majesty's Stationery Office.

sportsScotland NATIONAL LOTTERY FUND

Balance sheet at 31 March 2000

FIXED ASSETS	2000 (£)	1999 (£)
Tangible assets	332,415	431,362
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CURRENT ASSETS		
Investments - balance held in NLDF	70,382,529	72,206,682
Debtors	108,878	197,968
Bank and cash-in-hand	110,633	615,251
	70,602,040	73,019,901
<hr/>		
CREDITORS		
Amounts falling due within one year	30,562,750	19,527,026
Net current assets	40,039,290	53,492,875
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TOTAL ASSETS LESS CURRENT LIABILITIES	40,371,705	53,924,237
<hr/>		
REPRESENTED BY		
Provisions for hard commitments payable	21,362,762	26,190,406
General fund	19,008,943	27,733,831
	40,371,705	53,924,237
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The accounts on this page are a summary of the sportsScotland National Lottery Fund's accounts. The accounts, prepared and presented pursuant to the National Lottery etc Act 1993, section 35, were laid before Parliament on 20 July 2000 (HC 823 of Session 1999-2000).

The sportsScotland National Lottery Fund accounts were approved by Council and signed on its behalf on 28 June 2000. The sportsScotland National Lottery Fund Auditor, The Comptroller and Auditor General, has given an unqualified audit report on the statutory accounts. The foregoing summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the sportsScotland Lottery distribution activities. A copy of the statutory accounts, which contain the detailed information required by law, can be obtained from Her Majesty's Stationery Office.

THE SCOTTISH INSTITUTE OF SPORT

Profit and loss account for the year ended 31 March 2000

	2000 (£)	1999 (£) (11 months)
REVENUE		
sportscotland Lottery Fund	1,323,514	-
Other income	7,708	305,235
	1,331,222	305,235
OPERATING EXPENSES		
Staff costs	543,327	113,096
Programme costs	151,424	-
Other operating costs	366,619	223,898
	1,061,370	336,994
OPERATING PROFIT/(LOSS)	269,852	(31,759)
Transfer from capital reserve	14,721	-
Transfer to deferred income	(284,573)	-
RESULT ON ORDINARY ACTIVITIES	-	(31,759)

THE SCOTTISH INSTITUTE OF SPORT

Balance sheet at 31 March 2000

	2000 (£)	1999 (£)
FIXED ASSETS	145,241	151,931
CURRENT ASSETS		
Debtors	25,692	-
Cash	470,209	-
	495,901	-
CREDITORS		
Amounts falling due within one year	527,660	183,690
Net current liabilities	(31,759)	(183,690)
Total assets less current liabilities	113,482	(31,759)
Deferred grants	39,393	-
Net assets/(liabilities)	74,089	(31,759)
RESERVES		
Capital reserve	105,848	-
Profit and loss account	(31,759)	(31,759)
	74,089	(31,759)

The accounts on this page are a summary of the Scottish Institute of Sport's accounts. The summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the Scottish Institute of Sport. A copy of the audited accounts which contain the detailed information required by law and under best practice guidelines can be obtained from the Director of Finance, Caledonia House, Edinburgh EH12 9DQ for £5.

The Scottish Institute of Sport accounts were approved by The Institute Board and signed on its behalf on 26 June 2000. The Scottish Institute of Sport's Auditors, PricewaterhouseCoopers, have given an unqualified audit report on these accounts.

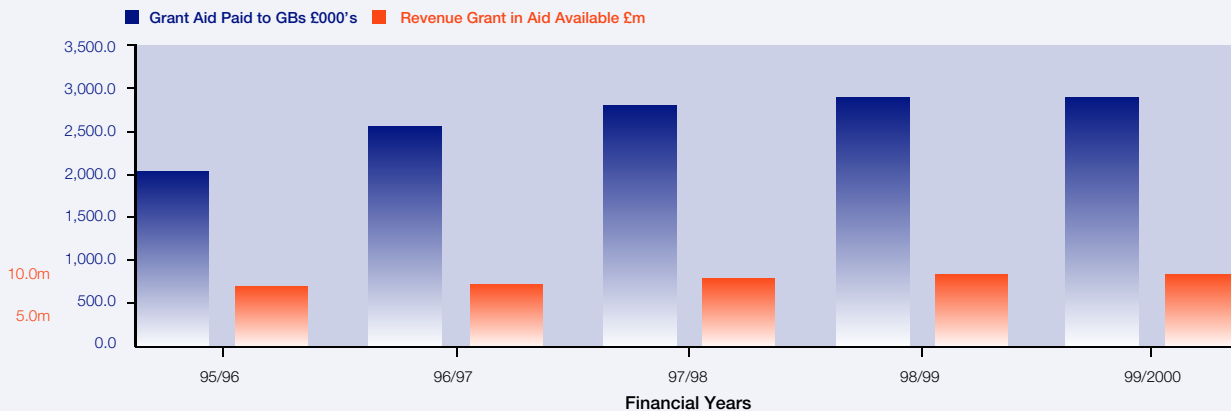
FINANCIAL SUMMARY

The following are details of grants offered, but not necessarily paid, to governing bodies of sport for the Scottish Sports Council financial year ending 31 March 2000:

SPORT	AMOUNT (£)	SPORT	AMOUNT (£)	SPORT	AMOUNT (£)
Angling	32,880	Hang/Paragliding	1,000	Snowsport	65,500
Archery	6,000	Hockey	259,988	Sports Parachute	2,000
Athletics	265,286	Judo	99,167	Squash	83,000
Badminton	129,663	Karate	11,500	Sub-Aqua	15,000
Basketball	63,000	Lacrosse	9,551	Swimming	240,000
Bowling	4,500	Lawn Tennis	64,000	Table Tennis	38,000
Canoeing	43,000	Mountaineering & Safety	31,850	Triathlon	8,000
Cricket	67,450	Netball	24,000	Tug of War	2,000
Croquet	1,500	Orienteering	28,000	Volleyball	89,000
Curling	64,000	Riding	20,000	Water-skiing	25,813
Cycling	54,000	Rowing	15,000	Weightlifters	5,000
Dance & Movement	62,536	Rugby	700,000	Wrestling	13,000
Fencing	21,900	Sailing	69,440	Scottish Sports Association	35,600
Football	66,000	Shinty	15,000	Scottish Disability Sports	17,894
Gliding	2,000	Shooting	42,500		
Gymnastics	85,000	Skating	4,000		

Offers made are not necessarily paid within the Council's financial year and as such do not necessarily coincide with any governing body's financial year. The figures may, in some cases, represent more than one year's funding.

Grant in Aid and Governing Body Support Five Year Summary.



The figures identified below represent funding contribution from all sources directed to Scottish sport by the sportscotland Group during the year.

	Grant-in-aid Fund		Scottish Institute		Lottery Fund		Total	
	1999/2000	1998/99	1999/2000	1998/99	1999/2000	1998/99	1999/2000	1998/99
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Governing Bodies	2,866.7	2,866.7	232.2	0.8	3,041.5	2,035.6	6,140.4	4,923.1
Other Sports Development Grants	1,005.8	684.0	0.00	0.0	2,071.2	1,737.1	3,077.0	2,421.1
Sports Development & Support Services	2,178.7	2,179.3	829.1	336.2	1,029.5	988.7	4,037.3	3,504.2
Trust Company Sports Development	1,648.3	1,652.6	0.0	0.0	0.0	0.0	1,648.3	1,652.6
Sportsmatch	323.0	325.5	0.0	0.0	0.0	0.0	323.0	325.5
Teamsport	393.7	389.6	0.0	0.0	0.0	0.0	393.7	389.6
Capital Facilities	938.6	819.6	0.0	0.0	18,305.2	15,081.3	19,243.8	15,900.9
Investment in Scottish Sport							34,863.5	29,117.0

COUNCIL MEMBERS

Alastair Dempster

Chairman from July 1999

Graeme Simmers

Chairman until June 1999

Alan G Grosset

Vice-Chairman

Evlyn Raistrick

David Arnott

Ian Mason

Eamonn Bannon

Louise Martin

Ritchie Campbell

Fiona Reid

Wai-yin Hatton *from June 2000*

Linda Leighton-Beck *from June 2000*

Nanette Mutrie *from June 2000*

Jane Heaney *until April 2000*

John Gilmour

Scottish Executive Assessor

COMMERCIAL SUPPORTERS

sportscotland wishes to thank the following companies and organisations for their tremendous support throughout 99/2000:

Royal Mail

BP Amoco

London Stock Exchange

The Royal Bank of Scotland

Scottish Hydro-Electric

Bank of Scotland

Scottish Trade International

Wm Grant and Sons

Edinburgh Woollen Mill

DIRECTORS AND CENTRE PRINCIPALS

Ian Robson

Chief Executive from July 2000

Allan Alstead

Chief Executive until June 2000

Jim Breen

Deputy Chief Executive

Iain Robertson

Director of Finance and Support Services

Ivor Davies

Director of sportscotland Lottery Fund

Brian Samson

Director of Sports Development

Kate Vincent

Director of Corporate Strategy

John Kent

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Summary Results 1999/2000

Ensure the Scottish Parliament adopts *Sport 21* and conduct the document's first annual review.

***Sport 21* was formally endorsed in the agreement that formed the Scottish Executive coalition. Over 100 people were involved in the five forums that monitored and reported on the progress towards *Sport 21*'s goals.**

Formally constitute the Area Institutes of Sport.

The six area institutes have been formally constituted and key staff appointed in each.

Determine the investment required to professionalise governing bodies.

Forecasts made of the needs of individual governing bodies' posts and their generic support.

Work with all local authorities to produce local plans for sport.

sportscotland has supported 26 local authorities with their development plans.

Work with the Scottish Parliament to establish the National Physical Activity Taskforce.

***Towards A Healthier Scotland - A White Paper on Health* contained a commitment to establish a Taskforce to develop a National Physical Activity Strategy for Scotland.**

Finalise, repackage and relaunch our youth sport programmes.

Sports specific officers, school sport co-ordinators and specially trained coaches, leaders and teachers are now providing sports opportunities for children of all ages.

Develop and agree our response to social inclusion policies.

With the Scottish Executive we jointly hosted a seminar on sport and social inclusion. Joint research on the Role of Sport in Regenerating Deprived Urban Areas has been published and we are currently examining the feasibility of developing a new partnership between sport and the Government's New Deal.

Work with all local authorities to secure effective management and co-ordination of school sport programmes.

We worked with 20 local authorities to achieve this management through the School Sport Co-ordinator Programme.

Refocus our support for performance planning in the light of the establishment of the Scottish Institute of Sport.

We are providing a range of support services to the Scottish Institute of Sport and supporting governing bodies with their performance plans.

Strengthen the corporate marketing and profile of the organisation using the new **sportscotland** brand.

The sportscotland brand is increasingly recognised as the marque of quality for sports development in Scotland.

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