

# 2001/02

sportscotland annual report



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# more people, more active, more often

We are the national body for sport in Scotland, dedicated to increasing participation in sport by all, from primary school children trying sport for the first time to elite athletes seeking success on the world stage.

We play a leading role in driving forward *Sport 21*, the national strategy for sport in Scotland, through partnerships with the public, private and voluntary sectors. In 2001/02 we invested a government grant of around £12.8 million and, as a

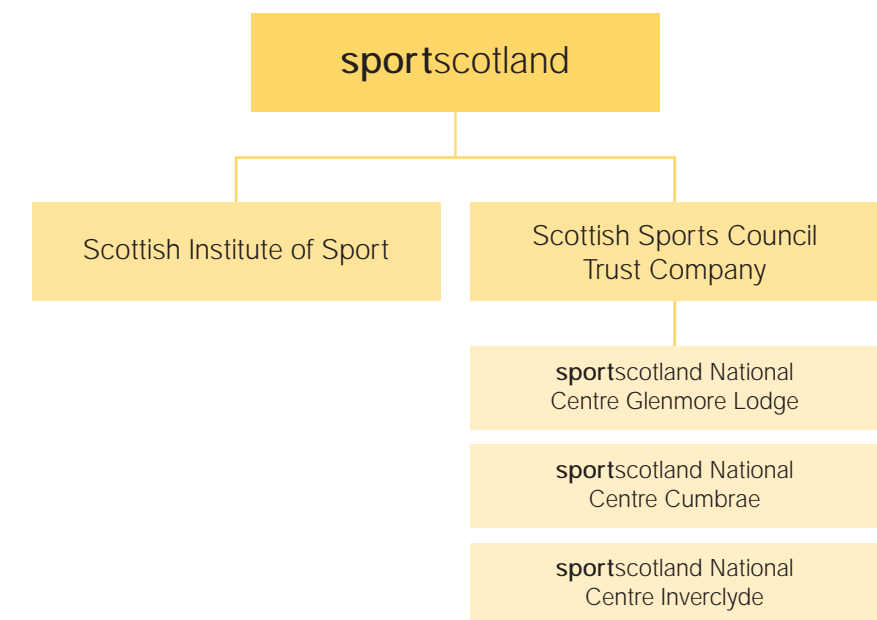
licensed distributor, awarded around £27.8 million through the Lottery Sports Fund in Scotland.

As a non-departmental public body, we advise Scottish Ministers and implement Scottish Executive policy for sport and physical recreation.

We provide an overview through consultation with partners of sports development in Scotland and advise and assist partner organisations.

We play a major role in raising the profile of sport and highlighting the benefits of sport in society.

Based in Edinburgh, we also run three National Centres and are the parent organisation of the Scottish Institute of Sport.



sportscotland is the licensed distributor for the Lottery Sports Fund in Scotland



## chairman's foreword



In presenting **sportscotland's** Annual Report for 2001/02 I am delighted to reflect on the significant progress being made by **sportscotland** and by Scottish sport. It has been a very exciting and stimulating year with a number of significant achievements, but with many challenges remaining.

During the year, our work with the Scottish Executive and other partners secured the 2014 Ryder Cup for Scotland. We also accepted the Scottish Football Association's invitation to assist them in their bid to co-host the European Championships in 2008. But much of our work takes place out of the spotlight. For example, the Ryder Cup bid featured a key commitment from us to develop and deliver opportunities for young people to take up golf; the Scottish Junior Golf Partnership, of which we are part, is taking that work forward.

We continue to work with the Scottish Executive to increase young people's level of physical activity. Central to that aim was the *Sport 21* key challenge to develop a Physical Activity Taskforce. The Taskforce, which includes representation from **sportscotland**, worked throughout the year and has now produced its first consultation report, in June 2002.

In 2001/02 we worked closely with the New Opportunities Fund on developing and delivering its programmes, which were launched in March 2002. The Fund will invest £87 million in PE and sport in Scotland's schools during the next three years. In January 2002, we ourselves launched a new Lottery programme, which aims to introduce a sports component to Scotland's Social Inclusion Partnership areas.

The year ended on a high with Great Britain's participation at the Winter Olympics in Salt Lake City. A spectacular Games was enhanced by the Scottish contribution to the British team. The women's curling team deserves a special mention. The image of Team Martin securing gold with the last stone will live with us for the rest of our lives and, I hope, inspire many to pursue their own dreams in sport. The team's success was achieved with support from our High Performance Team, our Lottery Funded Talented Athlete Programme and the Scottish Institute of Sport.

I am delighted to reflect on a year of continued development of the Scottish Institute of Sport, which continues to make considerable progress.

I have every reason to believe that **sportscotland** and Scottish sport in general will continue to thrive: witness the Commonwealth Games in Manchester, which was liberally sprinkled with Scottish successes. Our congratulations go to all of the Scottish competitors for their performances – and in particular to the thirty who brought home medals. Many of Scotland's Commonwealth Games athletes were directly supported by our programmes, and we continue to support the Commonwealth Games Council for Scotland and the Scottish team, assisted by the Bank of Scotland's crucial sponsorship.

During the past year, three of our Board Members left us – Eamonn Bannon, David Arnott and Evelyn Raistrick. All of them have given great service to the Board and I am very grateful for the contribution they have made and I know will continue to make to sport in

Scotland. I would also like to recognise four of our senior members of staff who left us during the past year. Jim Breen, Ivor Davies, Brian Samson and Kate Vincent all made outstanding contributions to **sportscotland** and Scottish sport, and I would like to recognise their achievements and dedication over many years.

This year we have been implementing a major organisational change flowing from the Scottish Executive's review of non-departmental public bodies. I am confident that our new organisational structure will leave us in better shape to serve Scottish sport, and I would like to thank our many partners in Scottish sport for showing patience and understanding throughout the year.

As part of the review of our activities, we are in the process of establishing four new Advisory Groups covering the principal areas of our activities. I am delighted at the very positive approach by the cross-section of people who have agreed to participate in those groups.

I would also like to acknowledge the huge effort made by Ian Robson and his team in implementing the recommendations of the review while still making significant progress against our key objectives.

I hope that you will continue to work with us to increase sporting participation by the people of Scotland.

**Alastair Dempster**  
Chairman of **sportscotland**

# chief executive's report



Our core purpose is clear: **sportscotland** exists to increase Scottish participation in sport.

It is vital that we achieve our goals – a fact vividly expressed recently by the Physical Activity Taskforce, which our Chairman has already mentioned. In the Taskforce's first report, its Chairman John Beattie reveals a startling fact: "this week in Scotland, 42 people will die of heart disease because they're inactive, 42 will die next week and the week after that, and that will go on until we do something about it..."

Our drive towards 'more people, more active, more often' highlights the significant role that sport has to play in leading the people of Scotland away from the sedentary lifestyles that contribute to that statistic. For some years now, those efforts have been directed on the visions outlined in *Sport 21*. It is worth reminding ourselves why they are crucial to increasing participation in sport.

## Widening Opportunities

If we live in a country where sport is more widely available to all, then everyone in Scotland has the chance to participate in sport. We particularly want to involve groups who may otherwise be excluded, such as those living in Social Inclusion

Partnership areas, people with disabilities, women, ethnic minorities and children and young people.

## Developing Potential

If Scotland is a country where sporting talent is recognised and nurtured, then we enable everyone to extend their participation and achieve their full potential, whatever their sport or standard.

## Achieving Excellence

If the nation is achieving and sustaining world-class performances in sport, then we inspire current and future generations. Enthusiasm generated by Scots achieving at a high level can be harnessed to encourage participation and subsequent development.

I am delighted to report that this document outlines significant achievements against each of these three visions during 2001/02.

We are continuing to develop the way in which we communicate our progress. For example, we have highlighted the achievements of the Scottish Institute of Sport under Achieving Excellence. Its establishment was one of the key challenges set by *Sport 21* and its inclusion here reflects the growing status it has within the **sportscotland** group.

As we implement the results of our organisational review and integrate our Lottery Fund and exchequer-funded programmes, I am pleased to include in the Financial Summary on page 31 a listing of the total investment by the **sportscotland** group in individual sports during 2001/02. The investment totals include support from Lottery Fund programmes, Grant-in-Aid to the national governing bodies of sport and through the Scottish Institute of Sport. A small reporting change perhaps, but symbolic

of the new integrated approach we at **sportscotland** will take in our resource allocation.

As the licensed distributor of the Lottery Sports Fund in Scotland, the National Lottery continues to provide a significant and important resource to **sportscotland's** work in supporting and developing sport across Scotland. During the year ended 31 March 2002 **sportscotland** made Lottery programme award offers amounting to £27,834,151 compared to £20,024,846 the previous year.

In this context it is worth noting how we are managing the Lottery funds currently available to us. At 31 March 2002, the National Lottery Distribution Fund held under its stewardship funds totalling £72,927,612 attributable to the **sportscotland** Lottery Fund. Of this balance, £43,671,280 was held against committed awards offered and accepted, with a further £11,663,160 held against committed awards offered but not yet accepted. Accordingly the amount of uncommitted funds at 31 March 2002 was £17,593,172. With the trend in Lottery ticket sales forecast to decline, we are being prudent with our resources to enable the introduction of additional, new Lottery programmes which have received approval and which will shortly come on stream to assist our work.

May I thank you for your continued support and partnership and look forward with great enthusiasm to developing Scottish sport with you in the future.

**Ian Robson**  
Chief Executive



89-47

It may resemble a school rugby score, but these numbers in fact represent the number of Lottery Fund awards, through the Awards for All programme, to Social Inclusion Partnership areas – and the number of sports and activities covered. It illustrates our first core objective: **widening opportunities**.

# widening opportunities

# key focus: increase participation in sport, particularly by those currently excluded

## Background

Everyone in Scotland should have the opportunity to participate in appropriate physical activity and sport regardless of gender, age, culture or location. Young people are central to our work and we strive to develop a strong culture of lifelong participation.

## Key Achievements 2001/02

One of the key targets from *Sport 21* was to establish a Physical Activity Taskforce. Successfully established in 2000/01, the Physical Activity Taskforce, with **sportscotland** representation, continued to work during the year on a national strategy for Physical Activity. Their consultation report has subsequently been published in June 2002.

Social exclusion can be a barrier to sporting participation. We committed a budget of £3,000,000 over the next three years through the **sportscotland** Lottery Fund to a new Social Inclusion Partnerships (SIP) programme. Projects will focus on increasing the numbers participating in sport, physical recreation and other health enhancing activities within these areas.

A further £796,204 was invested through the **sportscotland** Lottery Fund in the School Sport Co-ordinator programme, which, by March 2002, covered more than eight out of ten Scottish secondary schools.

Royal Mail Ready Willing and Able for Sport programme is a partnership between **sportscotland**, Scottish Disability Sport (SDS) and Royal Mail. Royal Mail invested £30,000 this year and the partnership created numerous participation opportunities at both a local and national level.

2001/02 was year three for our SportSability programme to bring sport to young people with disabilities. By the end of the year, 38 national and local tutors and 700 teachers had been trained, and 168 bags of equipment distributed, enhancing 4,000 young people's experience of sport.

The **sportscotland** Lottery Fund committed a total of £7,043,096 to maximise community use of school facilities throughout Scotland.

31 **sportscotland** Lottery Fund awards totalling £3,103,492 were made for the construction and upgrading of local facilities throughout Scotland, increasing sporting opportunities for local communities.

In March 2002 the first round of **sportscotland** Lottery Fund awards were made under the new Swimming Pool Upgrade strand of the Sports Facilities Programme. Seven awards were made totalling £1,675,029.

388 awards were made to small community groups and clubs through the

Awards for All programme worth a total of £1,256,798. A total of 89 of these awards were made in SIP areas and the range of projects included 47 different sport/physical activities.

An estimated 5,000 children from 28 of Scotland's Local Authorities participated in the BAA Scottish Airports Youth Games held in Aberdeen, Edinburgh and Glasgow. BAA Scottish Airports invested £65,000 in the Youth Games which place a heavy emphasis on the importance of participation.

Over 5,000 young people took part in the BP sponsored Tourfest programme involving more than 40 sporting events targeted at young people with a range of abilities. The BP Tourfest programme is delivered through a partnership between **sportscotland**, Scottish Local Authorities and Governing Bodies of sport.

15 TOP Programme awards were made to Local Authorities totalling £1,556,460. By March 2002, 26 Local Authorities were participating in the TOP Play/TOP Sport programmes. The programme provides primary schools and communities with training and resources to support physical education and extra-curricular physical activity.

**sportscotland** has invested £300,000 in the Central Sports Development Group, a partnership of Clackmannanshire, Falkirk and Stirling Councils and **sportscotland**

which co-ordinates national and local youth sport programmes.

The Junior Club Development Pilot Programme, assisting clubs develop activity for young people in their local community, continued with 14 Local Authorities and over 40 clubs involved across 12 sports.

SPORTSMATCH, the pound for pound sponsorship incentive scheme for developing grass-roots sport, made 114 awards distributing £259,762.

The Tayside Sports Development Group partnership between **sportscotland**, Angus, Dundee City, Perth and Kinross Councils and P&K Leisure has been expanded and now employs seven development staff who focus on co-ordinating school and after-school sport, community sport programmes, facility access and sport specific development planning to make more people, more active, more often in Tayside.

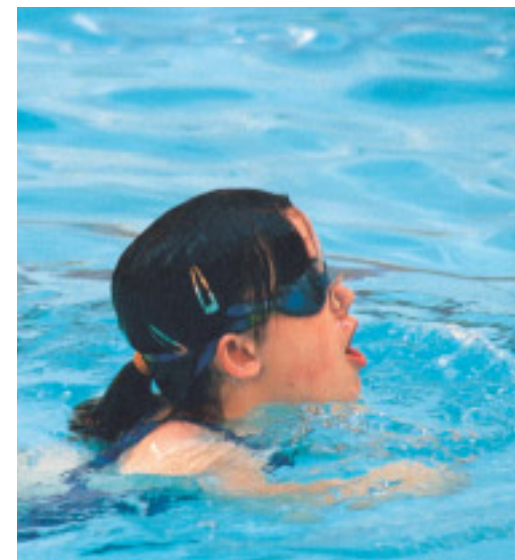
**sportscotland**, in partnership with Children 1st, has produced a national action plan for child protection within sport, and have formed an alliance with other home countries to support the appointment of a Child Protection Development Worker in Sport, based at Children 1st.

## Case Study

The Active Primary School Pilot Programme was introduced in August 2000. It aims to improve the quality and quantity of opportunities for physical activity, play, sport and physical education – both as part of the school day and after it.

A further investment of just under £1,000,000 was made this year. By the end of March 2002, 34 full-time Active Primary School Co-ordinators had been appointed, covering 281 Scottish primary schools.

Their work includes training staff in physical activities inside and outside the classroom, promotion of PE, managing available resources and building links with clubs and secondary schools. The programme complements the work being developed by School Sport Co-ordinators in secondary schools. Together these programmes form a cornerstone of our drive, with our partners, to make sport habitual for every child in Scotland.





# 100 (over par)

Not a golf score of which a pro would be proud, but perhaps an exciting first taste of the game for a young child. As part of the Junior Golf Development Programme we introduced 100 schools and School Sport Co-ordinators to a golf package at the Scottish National Golf Centre. Just one example of how we're working towards our second core objective: **developing potential**.

# developing potential

## Background

We believe that everyone should have the opportunity to progress in sport. We are introducing Scottish coaches to skills learned from all over the world so that they pass on the latest expertise to our participants. We are working closely with Local Authorities and the national governing bodies of sport to develop their coaching strategies, establish regional facilities and to continue to improve the experience of each sport for participants.

## Key Achievements 2001/02

Over 270 coaches learned from some of the world's foremost coaching experts at Coach 2001, Europe's largest sports coaching conference, which was held in Glasgow's Moat House Hotel in October 2001.

The National Sports Development Conference was held at Dunblane Hydro on 1-3 February 2002, bringing together approximately 300 sports development officers and personnel from Local Authorities and governing bodies of sport to share best practice.

On 17 January 2002 the Scottish Sports Awards were held at Inchyra Grange. This event recognises and rewards volunteers and coaches across sport who have made an outstanding contribution. This event combined the previous Coach of the Year and the Service to Sport Awards.

Six seminars on ethics were delivered to support national governing bodies of sport and other sport organisations in areas such as discipline, child protection and equity.

A total of 3,280 coaches participated in the National Coach Development Programme. This involved 213 workshops throughout the year and included tuition on Good Practice and Child Protection.

Through Coaching Scotland, Scotland's coaching strategy, we are working with 18 Local Authorities and six national governing bodies of sport to recruit dedicated personnel to integrate local and national coaching needs.

A total of 13 national governing bodies of sport now have or are working towards a streamlined and professionally led management structure with our help.

Through the assistance of the Financial Legal Advisory Panel, **sportscotland** continued to support national governing bodies of sport to become companies limited by guarantee, providing greater security for both members and management boards.

Through the **sportscotland** Lottery Fund, over £3,000,000 was committed to regional standard competition and training facilities for football, gymnastics, judo and weightlifting.

The Junior Groups Programme supports young people to fulfil their sporting potential within junior level competition and assist them to make the transition to senior level. In 2001/02 **sportscotland** Lottery Fund made:

- 28 awards worth £995,540 to national governing bodies of sport to support 1,485 talented young athletes
- seven awards worth £303,133 to Local Authorities or regional groups to support 1,258 young athletes

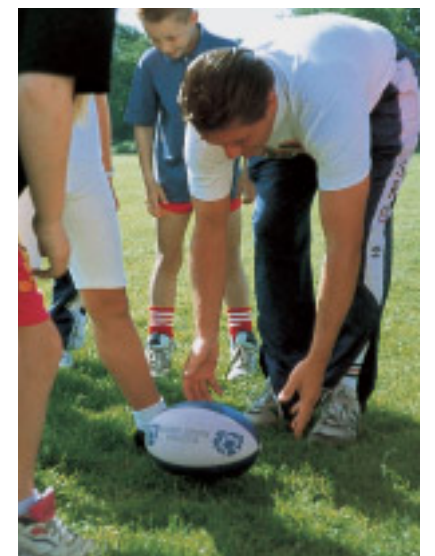
Evolving from an initial pilot programme for talent identification in Scotland, three pilot projects have been selected to explore talent development and identification among young people. This ground breaking work is being led by the University of Edinburgh.

# key focus: encourage people to adopt sport as part of an active lifestyle and create opportunities for them to develop and achieve their potential

## Case Study

One of the most exciting projects in sport this year was Scotland's bid to host the Ryder Cup. The bid, backed by the Scottish Executive, **sportscotland** and other partners – together with a host of prominent Scots including Sir Jackie Stewart, Sir Sean Connery and Sir Alex Ferguson – resulted in Scotland being awarded the Ryder Cup in 2014 to be held at Gleneagles, Perthshire. The bid included a commitment to give every nine year old in Scotland the opportunity to play golf and to create clear pathways to develop their potential. This year we made many steps towards this goal:

- the appointment of a Junior Golf Manager and a Research and Administration Officer
- market research undertaken uncovering attitudes of youngsters to the game of golf
- development of a junior golf brand
- analysis of programmes from around the globe, including New Zealand, Sweden and America
- working with the Professional Golfers Association (PGA) to develop a coaching and volunteer structure for Scotland
- contact with 20 different agencies for redevelopment or building of junior golfing facilities
- the piloting of golf course and practice facilities for juniors at Ruchill in Glasgow in conjunction with European Tour Design
- a School Sport Co-ordinator golf package available to 100 schools





4 : 3

The scores literally couldn't be closer: for once the commentary clichés held true as Team Martin clinched Olympic Curling Gold with the very last stone of an enthralling contest. This is the kind of momentous achievement that we strive for in partnership with the Scottish Institute of Sport, the Area Institutes of Sport, the national governing bodies of sport and Scotland's greatest athletes. Like them, we are committed to **achieving excellence**.



# achieving excellence

# key focus: gain more medals and more success for Scots in key sports and events

## Background

We believe that international success in sport inspires the nation and creates role models for children. Our experienced staff work with agencies involved in high performance sport to plan strategically for international success. We are providing direct support to our top athletes through the **sportscotland** Lottery Fund Talented Athlete Programme (TAP), and we have supported the Commonwealth Games Council for Scotland and the Scottish Team in their preparations for Manchester 2002. We have established and funded the Scottish Institute of Sport which provides a focal point for elite performers.

## Key Achievements 2001/02

454 athletes received financial support through the **sportscotland** Lottery Fund Talented Athlete Programme. Total support given through TAP was £2,347,950.

**sportscotland** has worked with the Commonwealth Games Council for Scotland (CGCS) on developing a long term strategy as well as providing funding, technical support, and assistance with the development of selection criteria for the Scottish team. This year an additional £100,000 was invested by **sportscotland** in the CGCS to support the Scottish Team's preparations for Manchester 2002. This complemented the crucial sponsorship provided by the Bank of Scotland as the main sponsor of the Scottish Commonwealth Games Team.

By April 2001 all six Area Institutes of Sport were established and delivering individual programmes to their athletes. Over the year the capability of the Area Institutes to deliver programmes and services has grown. The Area Institutes are a partnership between the Scottish Institute of Sport and **sportscotland**, giving tailored support to elite athletes of the future.

The National Swimming Academy, phase 1, was completed at the University of Stirling with a £2,990,000 investment from the **sportscotland** Lottery Fund. The facility is now being used by the Scottish Institute of Sport and Scottish Swimming squads.

Through the **sportscotland** Lottery Fund Major Events programme, £112,213 was invested to support the following projects:

- a feasibility study by the SFA on a Scottish bid for the Euro 2008 Football Championships
- the World and European Field Archery Championships in Clackmannanshire
- Tissot Mountain Bike World Cup 2002 in Fort William

Four new **sportscotland** Lottery Fund awards, amounting to £878,650, were made through the National Coach Support programme allowing swimming, athletics, boxing and rowing to develop success on the international stage through the employment of full-time national coaches. There are now 15

national coaches appointed under this programme, plus a further eight working within the Scottish Institute of Sport.

Seven sports (volleyball, golf, curling, badminton, squash, tennis and equestrian sports) benefited from **sportscotland** Lottery Fund awards totalling £53,952 to develop the knowledge and skills of coaches working with national standard athletes, both senior and junior.

There has been a growing awareness of the role strength and conditioning plays in athlete performance. We hosted three Strength and Conditioning workshops with over 50 participants across 14 sports. These included athletes on the UK Sports Institute's World Class Performance Programme.

**sportscotland**, in conjunction with the University of Edinburgh, staged Strength and Conditioning '02, the UK's first Strength and Conditioning symposium at Inverclyde.

Since January 2002, ten sports physiotherapists working with **sportscotland**'s network of registered sports injury clinics have received 50% funding to attend sport specific professional development courses through **sportscotland**'s medical bursary scheme.

A new Sports Nutrition Bursary Scheme was set up this year and **sportscotland**

has supported seven sports dieticians to attend the International Society for the Advancement of Kinanthropometry Training and Accreditation course, the first of its kind to be delivered in the UK. (Kinanthropometry is the scientific study of the impact of body characteristics on movement.)

Scottish Sports Hall of Fame (SSHoF) was launched in partnership with the National Museums of Scotland in November 2001 with unprecedented media coverage. The SSHoF aims to honour former heroes and heroines, and inspire future champions. The first 100 nominees were contained in an exhibition at the Royal Museum in Edinburgh and on the SSHoF website. (The first 50 inductees will be announced at an event at the Royal Museum on 30 November 2002.)

## Case Study

The Scottish Institute of Sport, a member of the **sportscotland** group of companies, is 'athlete centred, coach led' with a clear focus on high performance sport. It now provides individually tailored programmes and services for around 190 of Scotland's top athletes.

Golf and judo have been added to the Scottish Institute of Sport core sports (now nine sports in total) and a coach has been appointed to develop each programme.

The football programme commenced this year and a High Performance Coach was appointed.

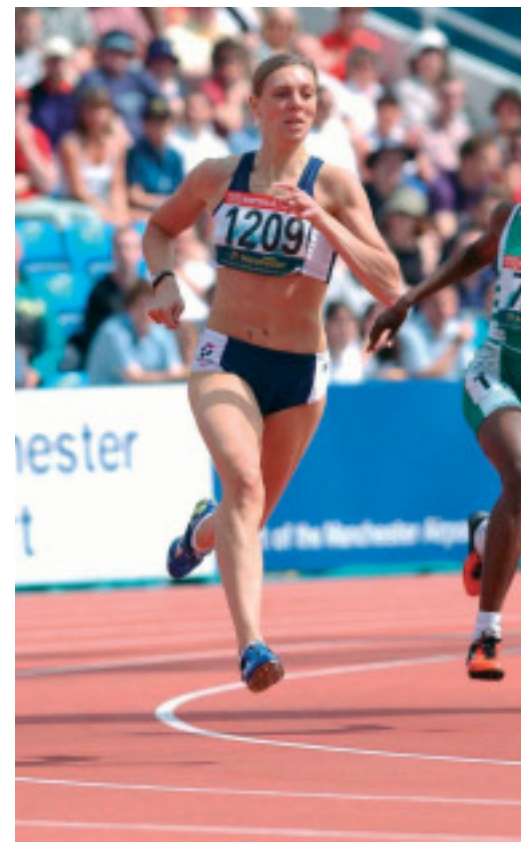
Continuous development of the Strength and Conditioning network has taken place and the Scottish Institute of Sport has appointed two full time coaches to work with both Institute and Area Institute athletes.

The 'High Flyers' programme in track and field athletics was established to allow greater engagement in the development of young athletes with high potential.

Team Martin, who were supported by the Scottish Institute of Sport, the **sportscotland** High Performance Team and the **sportscotland** Lottery Fund, won Curling gold at the Olympic Winter Games in Salt Lake City, USA.

Strong alliances have been forged with a number of organisations around the world, including the Victorian Institute of Sport, Australia; Stanford University, USA; the Catalan Institute of Sport, Spain; and the Papendaal Centre, Holland.

Amidst all this activity, the Institute moved to a new purpose-built facility in Stirling to provide an inspirational environment for high performance coach development and learning.



Photos: Lee McConnell in action on the track  
Chris Hoy going for gold

# 3:52.04

A long time to complete a canoe course or a rapid time to climb a mountain? The answer is the time that **sportscotland's** 3 National Centres are open: 52 weeks a year, through all 4 seasons. Our Centres have a unique role in assisting the delivery of all three of our core objectives, and they continue to support the elite athletes of today and tomorrow.

## sportscotland national centres a review of the year

### glenmore lodge, aviemore

Since it opened in 1948, **sportscotland** National Centre Glenmore Lodge has built up an enviable reputation as one of the premier outdoor training centres in the world. This good name is founded upon the quality of the courses offered and on the calibre of our instructors who deliver them. **sportscotland** National Centre Glenmore Lodge is at the forefront of developing skills in mountaineering, climbing, skiing and canoeing, where we work closely with the national governing bodies of sport.

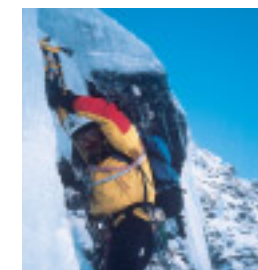
In 2001/02 we were able to assist in the preparation of our Winter Olympians for Salt Lake City by providing access to our newly expanded gymnasium facilities and hypoxic chambers. Also at international level of competition, Biathlete Mike Dixon MBE, OBE was presented with a lifetime honorary membership of our facilities in recognition of his participation in six Winter Olympic Games.

But not all events concern Olympians. This year we held the annual Goretex winter performance climbing seminars and staged the first UK 72-hour winter adventure race. Entitled Northern Exposure, the race was filmed for Channel 4. 2002 is also International Year of the Mountain, and we have been involved in a number of celebrations to recognise the value of mountains in our landscape and heritage.

The mountains are an integral part of life in Scotland. Our staff also act as a rescue team, and were involved in a number of rescue incidents throughout the year. The staff contribution to mountain rescue will be marked with a presentation of a jubilee medal to each member of the team. **sportscotland** National Centre Glenmore Lodge is also home to the Scottish Avalanche Information Service, which provides a vital service to hillgoers during the worst periods of winter from October to April.

Our Wilderness Emergency Medical Care Courses were formally recognised by the Royal College of Surgeons Edinburgh Faculty. As a further safety aid to mountaineers, the Snow and Avalanche Foundation of Scotland was launched as an advisory body to **sportscotland** comprising some of the UK's leading mountaineers and snow scientists.

All of the **sportscotland** National Centres constantly seek to improve their services and facilities, and we are no exception. This year new changing facilities were opened for canoeists on the banks of the River Spey. Sponsored by **sportscotland** with land donated by Dr Catherine Wills, these facilities are the first of their kind in Scotland and are a result of canoeists and those with fishing interests working in partnership.



# sportscotland's national centres provide access to world-class facilities, training and resources

## cumbrae, ayrshire

Situated on the island of Great Cumbrae in the Firth of Clyde, **sportscotland** National Centre Cumbrae is Scotland's national training centre for water sports. It offers courses in cruising, windsurfing, dinghy sailing, powerboating and sea kayaking. We run a full range of courses for participants as varied as beginners, juniors, National Squads and instructors.

We form part of the Scottish Sailing Institute, along with **sportscotland** National Centre Inverclyde and Largs Sailing Club. We are Scotland's international venue for major sailing events, the year's biggest being the National Optimist Championships with over 300 youngsters on the water at the same time. But this was not the only major gathering – in August, we ran the Scottish Schools Sailing Championships. The regatta lasted a week and 18 different teams competed.

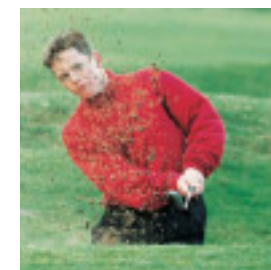
The UK Topper sailing camps were held over the summer, bringing together many of the best young sailors from all over Britain. In the autumn, Cumbrae hosted the Nations Cup, an event in several sailing classes for British sailors under 18 years old.

Senior sailors also benefit from our facilities. The Royal Scottish Motor Cruising Club held an annual muster at Cumbrae, made possible by our new breakwater. The Powerboat Trainers and Dinghy Coaches, who are the highest qualified people in the coaching scheme, chose Cumbrae for their annual conference. In addition, all the Yachtmaster Instructors trained in Scotland last year were trained on our boats by Cumbrae staff.

Our programme of work changes according to the season. In the winter

months the facilities are a venue for National Sailing Squads – often two squads per week – and we run powerboat courses and navigation classes. The summer is the peak season, with courses for all levels running seven days a week.

We continue to keep one eye on the future by investing in our fleet. As a result, nearly all of our boats are less than two years old.



## inverclyde, ayrshire

**sportscotland** National Centre Inverclyde has been providing some of the best facilities and tuition in Scottish sport for over 20 years from its idyllic location overlooking the seaside town of Largs.

We are a venue for those working towards excellence in their sport. Colleges, national governing bodies of sport, clubs and sports teams use the facilities to improve their skills and coaching qualifications. Inverclyde is also a key venue for coach education.

During the year, we worked with 23 national governing bodies of sport, linking in with the Scottish Institute of Sport, the West Area Institute of Sport, the Commonwealth Games Council for Scotland, Disability Scotland and Paralympic teams. We also provided facilities to support the Scottish Sailing Institute in arranging world and international events.

The elite focus is not exclusive. James Watt College for Higher Education is onsite delivering NC and HNC leisure studies courses for around 200 students. And throughout 2001/02, we played host to many overseas teams visiting Scotland.

We hosted numerous major events this year, including: the BP Youth Festival of Sport, the Scottish Hockey Union Home International, the Scottish Schools Badminton Union U12's Tournament, the SFA International Coaches Course, the SRU Coaches Conference, a Scotland v Ireland Youth Hockey International, the Ocean Youth Trust Conference, the SFA Community Officer Conference, the RYA Yachtmasters Conference and Sailing Symposium, a Scottish Fencing Union International and training camp and the Strength & Conditioning '02 symposium.

During this time, development of our sports facilities and accommodation continued – thanks largely to a **sportscotland** investment of £448,000. Recent improvements to the centre include a refurbished main façade, dedicated changing accommodation for the gymnastics hall, completion of a new entrance for wheelchair athletes and the creation of more en-suite rooms including two hypoxic bedrooms.



## extract from accounts

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extract from accounts

## sportscotland

Group income and expenditure account for the year ended 31 March 2002

	2002	Restated 2001
	£	£
<b>Income</b>		
Grant-in-aid	13,031,166	9,162,405
National Lottery Fund	2,493,248	1,666,445
Income from Activities	2,112,290	2,064,783
Other operating income	638,122	702,486
	<b>18,274,826</b>	<b>13,596,119</b>
<b>Expenditure</b>		
Sports development and capital grants	8,412,961	5,434,616
Staff costs	4,515,563	3,974,870
Other operating charges	6,093,134	5,262,232
	<b>19,021,658</b>	<b>14,671,718</b>
Operating surplus/(deficit)	(746,832)	(1,075,599)
Interest receivable	77,270	91,748
Corporation tax	(2,880)	-
Interest payable on finance lease	(2,252)	(4,404)
Loss on revaluation of assets	(82,056)	(44,207)
Notional costs added back	787,629	715,520
Surplus for the year transferred to general fund	<b>30,879</b>	<b>(316,942)</b>

The accounts on this page are a summary of the sportscotland Group Accounts. The summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the sportscotland Group. A copy of the audited accounts which contain the detailed information required by law and under best practice guidelines can be obtained from the Director of Finance, Caledonia House, Edinburgh EH12 9DQ.

The sportscotland Group accounts were approved by Council and signed on its behalf on 7 August 2002. sportscotland's Appointed Auditor, KPMG LLP, has given an unqualified audit report on these accounts. The group accounts were laid before the Scottish Parliament on 6 September 2002 (SE/2002/212).

extract from accounts

## sportscotland

Balance sheets at 31 March 2002

	Group		sportscotland	
	2002	Restated 2001	2002	Restated 2001
	£	£	£	£
<b>Fixed assets</b>				
Tangible assets	13,677,865	12,688,120	6,478,991	6,611,044
<b>Current assets</b>				
Stocks	18,114	29,884	0	6,692
Debtors	488,238	629,273	218,322	248,598
Bank and cash-in-hand	1,578,697	692,994	886,572	531,007
	<b>2,085,049</b>	<b>1,352,151</b>	<b>1,104,894</b>	<b>786,297</b>
<b>Creditors: amounts falling due within one year</b>	<b>(2,618,098)</b>	<b>(1,960,582)</b>	<b>(1,616,603)</b>	<b>(1,459,717)</b>
Net current assets/(liabilities)	(533,049)	(608,431)	(511,709)	(673,420)
<b>Total assets less current liabilities</b>	<b>13,144,816</b>	<b>12,079,689</b>	<b>5,967,282</b>	<b>5,937,624</b>
<b>Creditors: amounts falling due after one year</b>	<b>(1,278)</b>	<b>(3,875)</b>	<b>-</b>	<b>-</b>
Provisions for liabilities and charges	(28,157)	(1,155)	(28,157)	(1,155)
Deferred grant	(6,942,416)	(5,935,976)	(923,832)	(944,711)
	<b>6,172,965</b>	<b>6,138,683</b>	<b>5,015,293</b>	<b>4,991,758</b>
<b>Financed by</b>				
Revaluation reserves	3,776,652	3,828,473	3,762,050	3,806,292
General fund	2,396,313	2,310,210	1,253,243	1,185,466
	<b>6,172,965</b>	<b>6,138,683</b>	<b>5,015,293</b>	<b>4,991,758</b>

The accounts on this page are a summary of the sportscotland Group Accounts. The summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the sportscotland Group. A copy of the audited accounts which contain the detailed information required by law and under best practice guidelines can be obtained from the Director of Finance, Caledonia House, Edinburgh EH12 9DQ.

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extract from accounts

## The Scottish Sports Council Trust Company

Profit and loss account for the year ended 31 March 2002

	2002	2001
	£	£
<b>Revenue</b>		
Donations from sportscotland	1,375,680	1,320,635
Income from activities	2,112,290	2,064,783
Other operating income	132,165	137,436
	<b>3,620,135</b>	<b>3,522,854</b>
<b>Operating expenses</b>		
Staff costs	1,127,876	1,106,809
Other operating costs	2,355,400	2,140,547
Depreciation	313,216	396,881
	<b>3,796,492</b>	<b>3,644,237</b>
<b>Operating (loss)</b>	<b>(176,357)</b>	<b>(121,383)</b>
Interest receivable	1,161	1,146
Interest payable on finance leases	(2,252)	(4,404)
<b>Retained loss for the financial year</b>	<b>(177,448)</b>	<b>(124,641)</b>

The accounts on this page are a summary of the Scottish Sports Council Trust Company Accounts. The summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the Scottish Sports Council Trust Company. A copy of the audited accounts which contain the detailed information required by law and under best practice guidelines can be obtained from the Director of Finance, Caledonia House, Edinburgh EH12 9DQ.

The Scottish Sports Council Trust Company Accounts were approved by Council and signed on its behalf on 7 August 2002. The Scottish Sports Council Trust Company Appointed Auditor, KPMG LLP, has given an unqualified audit report on these accounts.

extract from accounts

## The Scottish Sports Council Trust Company

Balance sheet as at 31 March 2002

	2002	2001
	£	£
<b>Fixed assets</b>	<b>6,922,728</b>	<b>5,822,026</b>
<b>Current assets</b>		
Stocks	18,114	23,192
Debtors	233,758	290,590
Cash at bank and in-hand	68,224	100,216
	<b>320,096</b>	<b>413,998</b>
<b>Creditors: amounts falling due within one year</b>	<b>(309,674)</b>	<b>(317,248)</b>
<b>Net current assets</b>	<b>10,422</b>	<b>96,750</b>
<b>Total assets less current liabilities</b>	<b>6,933,150</b>	<b>5,918,776</b>
<b>Creditors: amounts falling due after more than one year</b>	<b>(1,278)</b>	<b>(3,875)</b>
Deferred grants	(88,687)	(93,189)
<b>Net assets</b>	<b>6,843,185</b>	<b>5,821,712</b>
<b>Reserves</b>		
Capital contribution	5,653,752	4,643,025
Revaluation reserve	14,604	22,181
Profit and loss account	1,174,829	1,156,506
	<b>6,843,185</b>	<b>5,821,712</b>

The accounts on this page are a summary of the Scottish Sports Council Trust Company Accounts. The summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the Scottish Sports Council Trust Company. A copy of the audited accounts which contain the detailed information required by law and under best practice guidelines can be obtained from the Director of Finance, Caledonia House, Edinburgh EH12 9DQ.

The Scottish Sports Council Trust Company Accounts were approved by Council and signed on its behalf on 7 August 2002. The Scottish Sports Council Trust Company Appointed Auditor, KPMG LLP, has given an unqualified audit report on these accounts.

extract from accounts

## sportscotland National Lottery Fund

Income and expenditure account for the year ended 31 March 2002

	2002	2002	Restated	Restated
	£	£	2001	2001
			£	£
<b>Income</b>				
National Lottery Fund proceeds		26,189,501		25,416,133
<b>sportscotland</b>		126,822		127,319
Interest receivable		109,376		210,043
Other operating income		261,812		21,563
		<b>26,687,511</b>		<b>25,775,058</b>
<b>Expenditure</b>				
Grants paid and committed during the year		2,128,018		2,057,330
Net grant commitments		14,445,165		14,741,684
Staff costs:				
direct	1,045,612		1,047,383	
indirect	30,704	1,076,316	49,642	1,097,025
Depreciation		55,814		99,290
Other operating charges:				
direct	1,097,916		947,353	
indirect	5,733		9,412	
		<b>1,103,649</b>		<b>956,765</b>
		<b>18,808,962</b>		<b>18,952,094</b>
Operating surplus/(deficit) before tax		7,878,549		6,822,964
Notional costs		(228,244)		(94,332)
Corporation tax		22,280		62,036
Increase/(decrease) in fund		<b>8,084,513</b>		<b>6,855,260</b>

The accounts on this page are a summary of the **sportscotland** National Lottery Fund accounts. The accounts, prepared and presented pursuant to the National Lottery etc. Act 1993, section 35, were laid before the Scottish Parliament and House of Commons on 28 June 2002 (SE/2002/183).

The **sportscotland** National Lottery Fund accounts were approved by Council and signed on its behalf on 19 June 2002. **sportscotland** National Lottery Fund's Appointed Auditor, G Woolman ACA, has given an unqualified audit report on the statutory accounts. The foregoing summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the **sportscotland** Lottery distribution activities. A copy of the statutory accounts, which contain the detailed information required by law, can be obtained from the Stationery Office.

extract from accounts

## sportscotland National Lottery Fund

Balance sheet at 31 March 2002

	2002	Restated
	£	2001
		£
<b>Fixed assets</b>		
Tangible assets	171,073	217,119
<b>Current assets</b>		
Investments – balance held in NLDF	72,927,612	69,904,509
Debtors	275,572	77,154
Bank and cash-in-hand	4,463,129	3,025,539
	<b>77,666,313</b>	<b>73,007,202</b>
<b>Creditors:</b> amounts falling due within one year	<b>33,753,308</b>	<b>29,153,455</b>
Net current assets	43,913,005	43,853,747
<b>Total assets less current liabilities</b>	<b>44,084,078</b>	<b>44,070,866</b>
<b>Represented by</b>		
Provisions	10,122,166	18,194,916
Revaluation reserve	13,196	11,747
General fund	33,948,716	25,864,203
	<b>44,084,078</b>	<b>44,070,866</b>

The accounts on this page are a summary of the **sportscotland** National Lottery Fund accounts. The accounts, prepared and presented pursuant to the National Lottery etc. Act 1993, section 35, were laid before the Scottish Parliament and House of Commons on 28 June 2002 (SE/2002/183).

The **sportscotland** National Lottery Fund accounts were approved by Council and signed on its behalf on 19 June 2002. **sportscotland** National Lottery Fund's Appointed Auditor, G Woolman ACA, has given an unqualified audit report on the statutory accounts. The foregoing summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the **sportscotland** Lottery distribution activities. A copy of the statutory accounts, which contain the detailed information required by law, can be obtained from the Stationery Office.



extract from accounts

## The Scottish Institute of Sport

Profit and loss account for the year ended 31 March 2002

	2002 £	2001 £
<b>Revenue</b>		
sportscotland Lottery Fund	2,456,811	1,607,391
Other income	1,000	5,000
	<b>2,457,811</b>	<b>1,612,391</b>
<b>Operating expenses</b>		
Staff costs	838,111	673,386
Programme costs	756,479	584,080
Other operating costs	690,251	374,212
	<b>2,284,841</b>	<b>1,631,678</b>
Operating profit/(loss)	172,970	(19,287)
Amount unutilised repayable to Lottery Fund	(204,822)	-
<b>(Loss) before interest and tax</b>	<b>(31,852)</b>	<b>(19,287)</b>
Interest receivable	18,356	3,943
<b>(Loss) on ordinary activities for year before tax</b>	<b>(13,496)</b>	<b>(15,344)</b>
Taxation	(2,880)	-
Transfer from capital reserve	16,376	15,344
<b>Retained profit for financial year</b>	<b>-</b>	<b>-</b>

## The Scottish Institute of Sport

Balance sheet at 31 March 2002

	2002 £	2001 £
<b>Fixed assets</b>	<b>276,145</b>	<b>255,050</b>
<b>Current assets</b>		
Debtors	78,917	189,089
Cash	623,904	61,772
	<b>702,821</b>	<b>250,861</b>
<b>Creditors: amounts falling due within one year</b>	<b>(734,580)</b>	<b>(282,620)</b>
<b>Net current liabilities</b>	<b>(31,759)</b>	<b>(31,759)</b>
Total assets less current liabilities	244,386	223,291
Deferred grants	(205,740)	(164,546)
<b>Net assets</b>	<b>38,646</b>	<b>58,745</b>
<b>Reserves</b>		
Capital reserve	70,405	90,504
Profit and loss account	(31,759)	(31,759)
	<b>38,646</b>	<b>58,745</b>

The accounts on this page are a summary of the Scottish Institute of Sport accounts. The summary account may not contain sufficient information to allow a full understanding of the results and state of affairs of the Scottish Institute of Sport. A copy of the audited accounts which contain the detailed information required by law and under best practice guidelines can be obtained from the Director of Finance, Caledonia House, Edinburgh EH12 9DQ.

The Scottish Institute of Sport accounts were approved by the Institute Board and signed on its behalf on 17 June 2002. Scottish Institute of Sport's auditors, KPMG LLP, have given an unqualified audit report on these accounts.

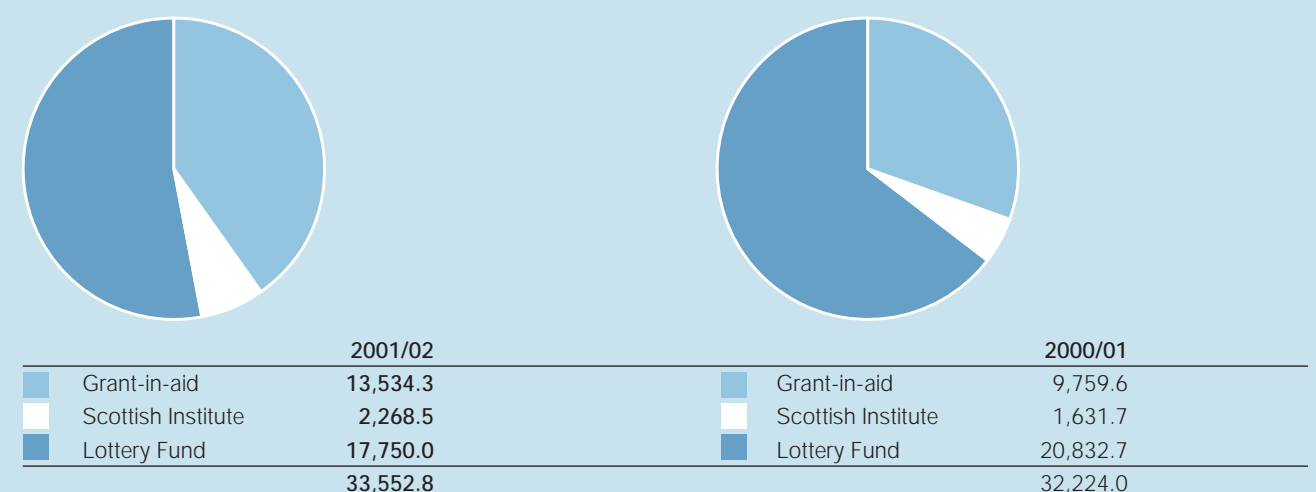
## Financial Summary

The following are details of amounts spent directly on individual sports for sportscotland's financial year ending March 2002.

Sport	Amount (£)	Sport	Amount (£)	Sport	Amount (£)
Angling	231,042	Gymnastics	202,553	Ice Sport/Skating	45,436
Archery	30,249	Hang/Paragliding	1,000	Snowsport	182,573
Athletics	690,330	Hockey	994,568	Squash	369,525
Badminton	426,733	Ju-Jitsu	3,838	Sub Aqua	15,000
Basketball	173,681	Judo	384,916	Swimming	2,759,258
Bowling	138,161	Karate	36,330	Table Tennis	86,271
Boxing	100,087	Lacrosse	47,479	Tennis	228,812
Canoeing	157,629	Motorsport	136,381	Triathlon	119,556
Cricket	437,945	Mountaineering/Climbing	1,126,328	Tug of War	21,171
Croquet	2,881	Netball	25,665	Volleyball	365,145
Curling	377,468	Orienteering	75,631	Water Skiing	39,227
Cycling	146,461	Parachuting	1,525	Weightlifting	31,201
Dance & Movement	77,300	Rowing	941,676	Wrestling	59,126
Equestrian	204,645	Rugby Union	741,519	Scottish Disability Sports	69,603
Fencing	75,764	Sailing	212,894	Scottish Sports Association	29,920
Football	1,836,360	Shinty	108,645	Multisport activities	
Golf	936,781	Shooting	103,396	(e.g. sports and community facilities)	14,162,231
		<b>Total</b>		<b>Total</b>	<b>29,771,916</b>

The figures identified below represent funding contribution from all sources directed to Scottish sport by the sportscotland Group during the year.

Grant-in-aid, Scottish Institute of Sport and sportscotland Lottery Fund support (figures in £000's)



## sportscotland board members

**Alastair Dempster** – Chairman  
**Alan Grosset** – Vice Chairman  
**Ian Mason**  
**Louise Martin**  
**Fiona Reid**  
**Ritchie Campbell**  
**Wai-yin Hatton**  
**Dr. Linda Leighton-Beck**  
**Prof. Nanette Mutrie**

**Alan Jones** (from October 2001)  
**Atholl Duncan** (from October 2001)  
**Fraser Wishart** (from November 2001)  
**Eamonn Bannon** (until August 2001)  
**David Arnott** (until September 2001)  
**Evlyn Raistrick** (until October 2001)  
**John Gilmour** – Scottish Executive Assessor

## sportscotland directors and centre principals 2001/02

**Ian Robson** – Chief Executive  
**Iain Robertson** – Director of Finance and Support Services  
**Kate Vincent** – Director of Corporate Strategy (until April 2002)  
**Stewart Harris** – Director of Widening Opportunities (from March 2002)  
**Colin Pearson** – Director of Developing Potential (from March 2002)  
**Ashley Howard** – Director of Achieving Excellence (from March 2002)  
**Jim Breen** – Deputy Chief Executive (until January 2002)

**Ivor Davies** – Director of sportscotland Lottery Fund (until January 2002)  
**Brian Samson** – Director of Sports Development (until February 2002)  
**John Kent** – Principal of sportscotland National Centre Inverclyde  
**Bob Smith** – Principal of sportscotland National Centre Cumbrae  
**Tim Walker** – Principal of sportscotland National Centre Glenmore Lodge

## Scottish Institute of Sport

**Alistair Gray** – Chairman  
**Anne Marie Harrison** – Executive Director

## commercial supporters

We wish to acknowledge and thank the following companies for their support during the last year.



Following its support of the team for the 1998 Commonwealth Games in Malaysia, Bank of Scotland has again supported the Scottish Team's preparations for Manchester 2002. Bank of Scotland also deserves special recognition for its commitment to Scottish sport by sponsoring programmes involving over 18,000 young people during the year.



BP sponsored the ninth year of the BP Tourfest programme – over 40 sports events involving more than 5,000 youngsters throughout Scotland.



Royal Mail

Royal Mail continues to support the Royal Mail Ready Willing and Able programme. In 2001/02 the programme again focused on developing the infrastructure within Scottish sport, enabling disabled people to participate at all levels.



BAA Scottish Airports again sponsored the Area Youth Games in Edinburgh, Glasgow and Aberdeen. The Games involved over 5,000 youngsters from 28 local authority areas.

## photography credits

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